



**CLARK COUNTY  
COMMUNITY  
HEALTH  
IMPROVEMENT  
PLAN**

**2023 - 2025**



# Public Health

Prevent. Promote. Protect.

**This plan was published by the Clark County Combined Health District (CCCHD) on behalf of the Clark County Community Health Assessment and Improvement Steering Committee**

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# Message to the Community

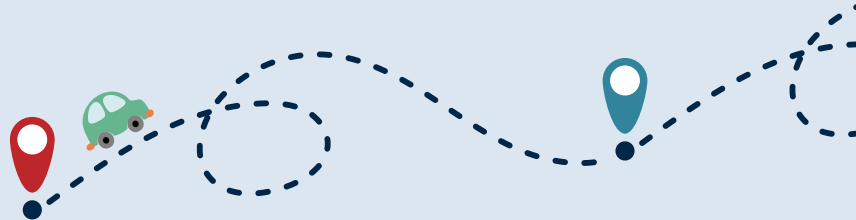
The Community Health Assessment and Improvement Plan (CHA/CHIP) is more than just something we check off our list. This year-long process guides the community through a collaborative, creative process and leads to a shared community vision and common values. The CHIP provides focus, purpose, and direction to our community partners so that we can collectively achieve a shared vision for the future. A shared community vision is a declaration of what we want an ideal future to look like in Clark County. When someone from the outside looks at Clark County's public health system, we want them to use words like safe, fair, flexible, accessible, involved, and equitable. To achieve this, we must be willing to work together and shine a light on the areas where Clark County residents encounter the greatest number of health challenges.

The overarching goal of a CHA/CHIP cycle is to tell the community's story. Our story has been written by community partners who are willing to, frankly, identify blemishes in our population's health and establish a plan with measurable goals. While three of the four health priority areas in the CHIP will look familiar to you, we are excited about the elevation of a previous "cross cutting factor" to a new priority area: Housing and Neighborhood Stability. After talking with many of you, we believe this excitement is shared.

This is your roadmap, Clark County. This is your path towards better health and living longer. We have a lot to do, but we can do so much together.



Charles A. Patterson, MBA, REHS

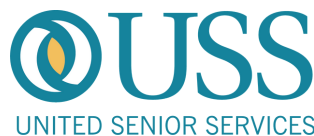


# Acknowledgements

The Clark County Community Health Improvement Plan (CHIP) is a result of collaborative community participation. In addition to the CHA/CHIP Steering Committee members identified below, contributors include multiple task force and coalition partners, as well as individual community members.



Rocking Horse  
Community Health Center



<b>November 2021</b>	<b>Community Health Status Assessment</b> <ul style="list-style-type: none"><li>• Began planning and implementation of the Community Health Status Assessment; used existing data sources to compile reports descriptive of Clark County.</li></ul>
<b>February 2022</b>	<b>Organize and Prepare</b> <ul style="list-style-type: none"><li>• Reviewed Mobilizing for Action through Planning and Partnership (MAPP) process model with Steering Committee</li><li>• Shared projected timeline</li></ul>
<b>January 2022 - April 2022</b>	<b>Assessments</b> <ul style="list-style-type: none"><li>• Completed Forces of Change Assessment with Community Partners; identified forces and policies that impact health and wellness in Clark County</li><li>• Completed Local Public Health Systems Assessment; evaluated the Local Public Health Systems performance in the 10 Essential Services for Public Health</li><li>• Completed the Community Themes and Strengths Assessment; Performed focus groups with community stakeholders to gather feedback and insight on community needs and priorities</li></ul>
<b>July 2022</b>	<b>Issue Identification and Prioritization</b> <ul style="list-style-type: none"><li>• Steering Committee reviewed results of assessments and identified strategic priorities from the data</li></ul>
<b>February 2023</b>	<b>Clark County Community Health Assessment (CHA) Published</b>
<b>February 2023 - October 2023</b>	<b>Selection of Improvement Plan Objectives</b> <ul style="list-style-type: none"><li>• Based on CHA data and objectives in the 2020 CHIP, the Steering Committee selected suggested objectives to follow throughout this current CHIP.</li><li>• The Steering Committee sought feedback from community task forces and coalitions to select objectives that best met the community's needs.</li></ul>
<b>October 2023</b>	<b>Clark County Community Health Improvement Plan (CHIP) Published</b>
<b>November 2023 - December 2025</b>	<b>Monitoring and Evaluation of Strategic Objectives</b> <ul style="list-style-type: none"><li>• Steering Committee will evaluate progress, review new data and forces of change impacting priority areas, and provide technical support or assist with resource allocation when necessary</li></ul>

## Health Priorities

From the data collected during the Community Health Assessment (CHA), the Steering Committee identified four health priorities. These health priorities are the foundation for the CHIP and task forces in the community.

### Maternal, Infant, & Sexual Health

- Infant mortality
- Prenatal care
- Syphilis & other STIs
- Teen births



### Chronic Disease

- Food access
- Tobacco and nicotine use
- Physical Activity
- Diabetes
- Primary Care Provider recruitment
- Routine childhood immunizations
- Dietary behaviors of youth
- Cancer



### Mental Health

- Access & capacity of behavioral and mental health services
- Kids in crisis
- Drug overdose & mortality rates
- Suicide
- Social isolation & cognitive/relational change



### Housing & Neighborhood Stability

- Affordable
- Safe
- Public & private options
- Senior housing improvement
- Bullying
- Crime
- Gun Violence



## Cross-Cutting Factors

The CHA also highlighted the powerful underlying drivers of wellbeing. Based on the data, three cross-cutting factors were identified, which influence multiple outcomes. While these factors can be involved in setting goals and establishing strategies in each priority area, cross-cutting factors can be elevated to priority areas and vice versa over multiple CHA/CHIP cycles.

### Minority Health

- Translation services for non-English speakers
- Health disparities

### Capacity & Infrastructure Building

- Transportation
- High quality, affordable healthcare
- Resources for youth
- Senior services funding
- Internet access
- Social services agency capacity

### Education

- Life skills training (personal finance, home economics, literacy, post-secondary education)
- Arts education
- Training for technical skills

# Chronic Disease

Chronic diseases are the leading causes of death in Clark County. They are defined broadly as conditions that last one year or more and require ongoing medical attention or limit activities of daily living or both. The most common chronic diseases include heart disease, cancer, and diabetes. Many chronic diseases are caused by a short list of health behaviors: tobacco use, poor nutrition, lack of physical activity, and excessive alcohol use.

We also know that where a person lives, their income level, and their race can be predictive factors for chronic disease. These societal inequities can make it more difficult for some individuals to adopt healthy lifestyles. We strive to address both individual behavior and the societal inequities to help our residents live healthier, longer lives.



## OBJECTIVE 1: DECREASE THE PERCENT OF PEOPLE WHO DO NOT HAVE A RELIABLE SOURCE OF FOOD FROM 14% TO 12%

Ohio: 12% US: 12%

Data Source: 2023 County Health Rankings

Improvement Strategies/Activities	Champion Group
Implement one nutrition policy for Second Harvest Food Bank, aimed at alleviating health inequities, by September 30, 2024.	Creating Healthy Communities Coalition
Hire 1 full time community garden coordinator by December 31, 2025.	Clark County Local Foods Council
Increase community garden volunteers by 5 people by December 31, 2025.	
Host an Immigrant Community Garden Welcome event by December 31, 2025.	
Update comprehensive inventory of people and organizations working on community gardens by December 31, 2025.	Rocking Horse Community Health Center
Pilot a produce prescription program with 100 Rocking Horse Center patients by December 31, 2025.	Springfield Promise Neighborhood
Expand Springfield Promise Neighborhood produce subscription program by December 31, 2025.	





## OBJECTIVE 2: DECREASE PERCENT OF ADULTS WHO USE TOBACCO FROM 24% TO 20%

Ohio: 20% US: 16%

Data Source: 2023 County Health Rankings

Improvement Strategies/Activities	Champion Group
By December 31, 2025, provide Ask, Advise, Refer training to at least 8 local providers; training to include how to refer to the Ohio Department of Health portal and Ohio Tobacco Quit Line.	Clark County Combined Health District
Pass Tobacco Retailer License enhancement policy in the City of Springfield by December 31, 2024.	
Conduct at least 25 local tobacco cessation outreach activities by December 31, 2025.	



## OBJECTIVE 3: DECREASE PERCENT OF ADULTS REPORTING NO PHYSICAL ACTIVITY FROM 29% TO 24%

Ohio: 24% US: 22%

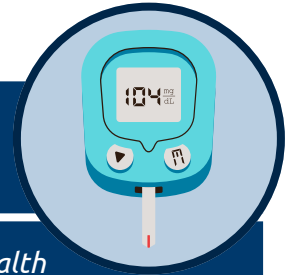
Data Source: 2023 County Health Rankings

Improvement Strategies/Activities	Champion Group
Implement a comprehensive active commute policy with at least 2 local organizations by December 31, 2025.	Creating Healthy Communities Coalition
Increase Walk/Ride/Hike Weekly Event Program Attendance by 5% by December 31, 2025.	National Trails Parks & Recreation District
Increase adults participating in organized athletics by 5% by December 31, 2025.	

# Chronic Disease



## OBJECTIVE 4: DECREASE DIABETES MORTALITY RATE FROM 39.7 TO 35 PER 100,000 PEOPLE



Ohio: 29.5 US: 25.4

Data Source: 2022 Clark County Community Health Assessment (page 30)

### Improvement Strategies/Activities

### Champion Group

Conduct an inventory of resources and existing strategies and identify global community metrics for diabetes prevention and management by September 30, 2024.

Chronic Disease Task Force

## OBJECTIVE 5: DECREASE MORTALITY RATES ASSOCIATED WITH CARDIOVASCULAR-RELATED CONDITIONS FROM 198.0 TO 196.9 PER 100,000 PEOPLE



Ohio: 196.9 US: 168.2

Data Source: 2022 Clark County Community Health Assessment (page 30)

### Improvement Strategies/Activities

### Champion Group

Prescribe statins aimed at reducing cardiovascular disease to 75% of eligible patients at one practice by December 31, 2024. Eligible patients include those with atherosclerotic cardiovascular disease (ASCVD), high lipoprotein cholesterol (LDL-C), family history, or diagnosed diabetes.

Chronic Disease Task Force

Assemble a work group to consider root causes of hypertension and develop solutions to test by September 30, 2024.



**OBJECTIVE 6: INCREASE THE PERCENTAGE OF CANCER FOUND IN EARLY STAGES FROM 31.2% TO 26.7%**

**Ohio: 26.7% US: 27.3%**

*Data Source: Ohio Public Health Information Warehouse, Cancer Incidence Data 2016-2020, Lung Cancer Diagnoses*

Improvement Strategies/Activities	Champion Group
Enroll 120 patients in lung nodule monitoring program in Clark County by December 31, 2024.	Chronic Disease Task Force
Conduct inventory of current colorectal cancer screening resources and identify health disparities in early screening statistics by September 30, 2024.	
Assemble a work group to develop an aggressive screening plan for early detection of cancer and community awareness by September 30, 2024.	



## ASSETS & RESOURCES *for Chronic Disease*

- Breast Cancer Endowment Fund of Clark County
- Clark Champaign Diabetes Association
- Community Gardens
- Community Health Foundation
- Faith Community Health Ministries
- Federally Qualified Health Centers
- Health fairs
- Local gyms
- Local healthcare providers
- Mental Health Services
- Mercy Health Springfield Regional Cancer Center
- National Trails Parks and Recreation
- Nehemiah Foundation Community Chaplain
- OSU Extension and master gardeners
- Other Local Funders
- Physicians from Haiti Group
- Rocking Horse Health Bus
- Rocking Horse Purple Apron project
- School health
- School-based health clinic at Springfield City Schools District
- Second Harvest Food Bank
- Shine the Light Group/Event
- Sisters United for Prevention
- Springfield Farmer's Market
- Springfield Foundation
- St. Vincent DePaul
- United Senior Services
- Workplace wellness programs
- YMCA
- Youth programs



# Maternal, Infant, & Sexual Health

Infant mortality is an important marker of the overall health of the community. The rate is regarded as a highly sensitive measure of population health because there is an association between the causes of infant mortality and other factors that influence health status of whole populations such as quality of the environment and access to healthcare.

Pregnancy and early life are critical times to ensure healthy development, address health risks and prevent future problems for women and their children. Their well-being determines the health of the next generation and can help predict the future public health challenges for families and communities.

The health of the community is also reliant on pre-conception and sexual health. Sexual health is defined as a state of physical, emotional, mental, and social well-being in relation to sexuality; it is not merely the absence of disease, dysfunction, or infirmity. Sexual health requires a positive and respectful approach to sexuality and sexual relationships as well as the freedom from coercion, discrimination, and violence.

## OBJECTIVE 1: REDUCE TEEN BIRTH RATE FROM 22.1 TO 20 PER 1,000 BIRTHS

Ohio: 11.4 US: 10.7

Data Source: 2022 Clark County Community Health Assessment (pg 47)



### Improvement Strategies/Activities

### Champion Group

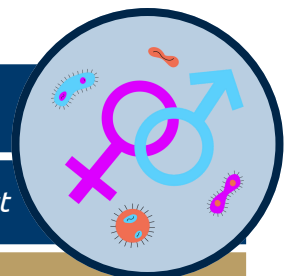
Implement a comprehensive sexual education program in 3 new Springfield City School District middle schools during the 2024-2025 school year.

Clark County Combined Health District

## OBJECTIVE 2: REDUCE SYPHILIS RATE FROM 85.3 TO 80 PER 100,000 PEOPLE

Ohio: 33.8 US: 53.2

Data Source: ODH Syphilis Report



### Improvement Strategies/Activities

### Champion Group

Engage three healthcare provider offices with education initiatives about syphilis diagnosis and treatment by December 31, 2024

Clark County Combined Health District

# Maternal, Infant, and Sexual Health

**OBJECTIVE 3: REDUCE RATE OF INFANT MORTALITY FROM 7.4 TO 6.7 DEATHS PER 1,000 LIVE BIRTHS**



**Ohio: 6.7 US: 5.4**

*Data Source: 2020 ODH Infant Mortality Report*

Improvement Strategies/Activities	Champion Group
Provide evidence-based services that aid in the reduction of preterm births from 11.8% to 10.4% of all births by September 30, 2025.	Start Strong Coalition
Reduce the annual number of sleep-related infant deaths to zero by September 30, 2025.	
Increase breastfeeding initiation rates from 58.2% to 75.7% of mothers of all babies born in Clark County by September 30, 2025	

## ASSETS & RESOURCES *for Maternal, Infant, and Sexual Health*

- CCCHD Sexual Health and Wellness Clinic
- Choosing Hope
- Clark County Juvenile Court
- Cribs for Kids, including Haitian outreach
- Early intervention
- Fatherhood Initiative
- Fathering Strong App - Urban Light Ministries
- Federally-Qualified Health Centers
- GRADs program (Graduation Reality and Dual Role Skills)
- Home visiting programs
- Mercy Health Birthing Center and classes
- Mercy REACH
- OB/GYNs
- PIC (Parent Infant Clinic)
- Planned Parenthood
- Pregnancy Resource Center
- Start Strong
- Women, Infants and Children
- Yomingo App
- Youth programs



“Health” is often thought of as physical. In Clark County, we know health is much more than that. It can mean that someone is depressed, anxious, or addicted to drugs or alcohol. These problems can decrease quality of life and negatively impact physical health. Just like heart attacks can cause premature death without proper care, illnesses like substance abuse or mental illness also can lead to early death through overdose or suicide.

It is important to help those who are in crisis in the moment while also focusing heavily on evidence-based prevention strategies to stave off future crises. These efforts can significantly reduce deaths by suicide and overdose in Clark County and provide our communities with resilience and healthy coping skills.

No person is untouched by mental health or substance use concerns—whether personally or through their relationships. Addressing mental health and substance use problems can proactively help our communities be and stay well: now and into the future.

**OBJECTIVE 1: DECREASE THE PERCENT OF YOUTH WHO HAVE NO ONE TO GO TO WHEN FEELING DEPRESSED OR ANXIOUS FROM 20% TO 15%**



Ohio: *Not Measured* US: *Not Measured*

Data Source: 2022-2023 End of School Year Botvin Report, Grades 8-12

Improvement Strategies/Activities	Champion Group
Identify and promote the availability of mentors and community members who are involved with youth by May 1, 2025	Mental Health Task Force & Nehemiah Foundation
Increase training opportunities for youth mental health first aid by December 31, 2025.	
Host four QP (Question, Persuade, Refer) trainings per year.	
Create new training partnerships with faith-based community by December 31, 2025.	

# Mental Health



## OBJECTIVE 2: DECREASE PERCENT OF YOUTH WHO SERIOUSLY CONSIDERED ATTEMPTING SUICIDE FROM 20.6% TO 10.0%

Ohio: 21.6% US: 22.2%

Data Source: 2021 Youth Risk Behavior Survey (Grades 7-12)

Improvement Strategies/Activities	Champion Group
Expand and maintain evidence-based prevention programs for youth in schools by May 1, 2026.	Mental Health Task Force & Family and Children First Council
Create Clark County Suicide Fatality Review Committee and associated procedures by March 31, 2024.	Suicide Prevention Coalition
Increase the number of Comfort, Assistance, Reassurance, Encouragement (CARE) Team volunteers who are fully trained and ready for deployment from 4 to 10 by March, 31, 2024.	

## OBJECTIVE 3: DECREASE OVERDOSE RATES FROM 48.8 TO 45.6 PER 100,000 PEOPLE

Ohio: 45.6 US: 28.3

Data Source: 2022 Clark County Community Health Assessment (pg 50)

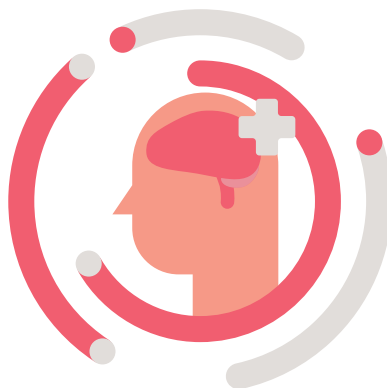


Improvement Strategies/Activities	Champion Group
Establish a linkage navigator to assist in filling gaps in the local referral system for those in need of harm reduction and Substance Use treatment by December 31, 2025.	Substance Abuse Coalition
Increase the number of individuals enrolled in Substance Use Disorder (SUD) treatment programs by 10% from 1,206 to 1,327 by December 31, 2025.	
Increase county-wide local naloxone distribution by 10% by December 31, 2025.	



## ASSETS & RESOURCES *for Mental Health*

- Big Brothers Big Sisters
- Botvin Lifeskills
- Care coordination
- Comfort, Assistance, Reassurance, Encouragement (CARE) Team
- Child Advocacy Center
- Churches
- Citi Lookout
- Clark County Juvenile Court
- Crisis Response Team from Medical Reserve Corps
- Del Pueblo
- Developmental Disabilities
- Dr. Kyle Johnson
- Family and Youth Initiative
- Mental Health First Aid
- Mental Health & Recovery Board system of care
- Mental Health Services, Youth Challenges
- My Brothers Keeper
- Nehemiah Foundation Community Chaplain
- ODMAP
- Oesterlen
- On the Rise
- One2One
- Parents
- PAX Good Behavior Game
- Pediatricians
- Project DAWN
- Project Jericho
- Project Woman
- Rocking Horse Community Health Center Behavioral Health Services
- Ruling Our Experiences (ROX) Program
- Safe Harbor House
- School counselors
- Schools
- Senior Citizen Task Force
- Springfield Museum of Art
- The Peace Center
- WellSpring
- Youth groups
- Youth prevention programs
- Youth Summit



# Housing & Neighborhood Stability

The neighborhoods people live in have a major impact on their health and well-being. Neighborhoods burdened by inadequate housing, environmental hazards, and high rates of violence can lead to a host of health disparities, including higher rates of chronic diseases, mental health issues, and reduced life expectancy. Recognizing this, the Housing & Neighborhood Stability priority area is focused on building resilient neighborhoods that support the health and well-being of Clark County residents.

## OBJECTIVE 1: DECREASE TOTAL VIOLENT CRIMES IN THE CITY OF SPRINGFIELD FROM 696 TO 650



Ohio: *No Comparable Data*  
US: *No Comparable Data*

*Data Source: 2020 Springfield Police Department NIBRS Report*

Improvement Strategies/Activities	Champion Group
Hire 1 full time coordinator for Community and Group Violence by December 31, 2025.	OIC of Clark County

## OBJECTIVE 2: DECREASE THE PERCENT YOUTH EXPERIENCING HOMELESSNESS FROM 5.3% TO 4.0%



Ohio: 1.5% US: 2.2%

*Data Source: Springfield City School District McKinney-Vento Data*

Improvement Strategies/Activities	Champion Group
Complete a county-wide quality improvement project to improve Coordinated Entry operations by December 31, 2025.	Homelessness Task Force
Create one additional Coordinated Entry Access Point by December 31, 2024.	
Create housing financial aid flow chart for partners and the public by December 31, 2025.	

# Housing & Neighborhood Stability

## OBJECTIVE 3: DECREASE THE PERCENT OF YOUTH WHO FEEL UNSAFE IN THEIR NEIGHBORHOOD FROM 6.3% TO 5.0%



Ohio: *Not Measured* US: *Not Measured*

Data Source: 2021 Youth Risk Behavior Survey (Grades 7-12)

Improvement Strategies/Activities	Champion Group
Add five responding churches to the CarePortal by December 31, 2025.	Nehemiah Foundation
Host neighborhood meetings in census tracts with high poverty rates by December 31, 2025.	Legacy 24

## OBJECTIVE 4: DECREASE THE NUMBER OF UNINHABITABLE HOUSING UNITS IN THE CITY OF SPRINGFIELD



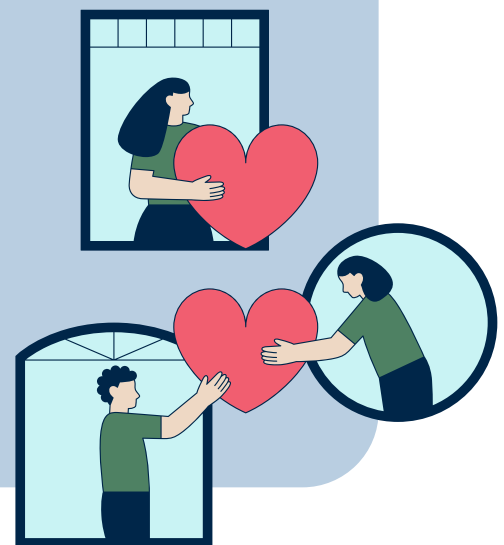
Ohio: *No Comparable Data* US: *No Comparable Data*

Improvement Strategies/Activities	Champion Group
Complete feasibility study for universal trash service in the City of Springfield by December 31, 2025.	City of Springfield
Improve water service data collection system in the City of Springfield by March 1, 2025.	
Reduce exterior related violations (junk and trash, weeds, and unsecured houses) through the Vacant Property Registry, Rental Property Registry, Receivership, and Code Compliance efforts by 20% by December 31, 2025.	
Remediate 4 lead-placarded homes by December 31, 2025.	Clark County Combined Health District

## ASSETS & RESOURCES

### *for Housing & Neighborhood Stability*

- CitiLookout's Journey to Freedom
- Community Police Advisory Team
- Clark County Land Bank
- Clark County Service Day
- COHHIO
- Community Health Foundation
- Crabill Foundation
- Engaged neighborhood planning
- Flourishing Neighborhoods through Nehemiah Foundation
- Habitat for Humanity
- Heritage Center
- Homefull
- Homelessness Coordinators
- Judiciary
- Keep Clark County Beautiful
- Landlord registry
- Landmarks Commission
- Legacy 24
- Mckinney-vento team
- National Trails Parks and Recreation
- Neighborhood Housing Partnership
- Neighborhood Resource Officers
- OIC of Clark County
- Receivership Program
- Safe housing – lead program
- Salvation Army
- Wilson Sheehan Foundation
- Sheltered, Inc.
- Springfield Foundation
- Springfield Metropolitan Housing Authority
- St. Vincent DePaul
- Vacant property registry
- Violence Interrupters
- Wescott Center



# Other Areas of Momentum

There are many activities occurring within the community that touch multiple health priority areas. While these activities do not fit into a single health priority area, it is important to keep them in sight as the community works toward a shared vision that includes safety, fairness, accessibility, and equity.

## IMPROVE DISPARITIES IN MINORITY HEALTH

Improvement Strategies/Activities	Champion Group
Support two health care providers from Haiti, living in or around Springfield, to complete requirements to practice as physicians in the US by December 31, 2024.	Chronic Disease Task Force
Hold one minority health event per year to promote health and access to health care.	

## INCREASE CAPACITY AND COMPETENCY FOR TRAUMA-INFORMED CARE

Improvement Strategies/Activities	Champion Group
Conduct a trauma-informed summit with key partners to educate on Adverse Childhood Experiences (ACEs) and resilience by December 31, 2024	Mental Health Task Force



# Other Areas of Momentum

## CONTINUE HAITIAN COALITION MEETINGS

Improvement Strategies/Activities	Champion Group
Develop an executive committee for Haitian Coalition and adopt a sustainability plan by December 31, 2025.	Clark County Combined Health District & United Way

## REDUCE DUPLICATIVE EFFORTS AND IMPROVE COORDINATED EFFORTS AMONG COMMUNITY WORK GROUPS

Improvement Strategies/Activities	Champion Group
Send community leaders to Collective Impact training by December 31, 2025.	Clark County Combined Health District
Adopt and implement the Collective Impact with partners working in CHIP health priority areas by December 31, 2025.	
Create plan to engage funders in coordinated funding strategy supporting CHIP objectives by December 31, 2025.	



# Priority Alignment

The health priorities and cross-cutting factors align with health improvement initiatives at the state and national level.

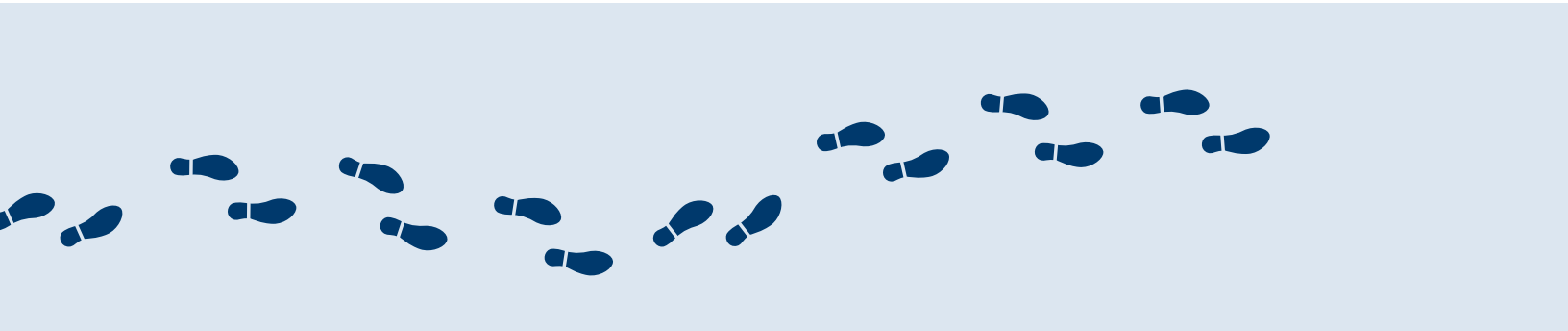
<b>OHIO STATE HEALTH IMPROVEMENT PLAN 2020-2022</b> Ohio Department of Health	<b>CLARK COUNTY COMMUNITY HEALTH IMPROVEMENT PLAN 2023-2026</b>	<b>Healthy People 2030</b> health.gov
<ul style="list-style-type: none"> <li>• Tobacco/Nicotine use</li> <li>• Nutrition</li> <li>• Physical Activity</li> <li>• Local access to healthcare providers</li> <li>• Heart disease and diabetes</li> </ul>	<b>Chronic Disease</b>	<ul style="list-style-type: none"> <li>• Tobacco Use</li> <li>• Nutrition</li> <li>• Physical Activity</li> <li>• Healthcare</li> <li>• Diabetes</li> </ul>
<ul style="list-style-type: none"> <li>• Preterm birth and infant mortality</li> </ul>	<b>Maternal, Infant, and Sexual Health</b>	<ul style="list-style-type: none"> <li>• Pregnancy and Childbirth</li> <li>• Sexually Transmitted Infections</li> </ul>
<ul style="list-style-type: none"> <li>• Unmet need for mental health care</li> <li>• Depression</li> <li>• Suicide</li> <li>• Drug overdose deaths</li> </ul>	<b>Mental Health</b>	<ul style="list-style-type: none"> <li>• Mental Health and Mental Disorders</li> <li>• Injury Prevention - Suicide</li> <li>• Drug and Alcohol Use</li> </ul>
<ul style="list-style-type: none"> <li>• Housing affordability and quality</li> <li>• Community conditions</li> </ul>	<b>Housing &amp; Neighborhood Stability</b>	<ul style="list-style-type: none"> <li>• Housing and Homes</li> </ul>

# Next Steps

The CHIP is a living document that is updated and republished every three years. As we have been working to complete this version, we remain mindful of the continuous improvement process and have begun to identify next steps to make this CHIP even more useful to our community.

Next steps include:

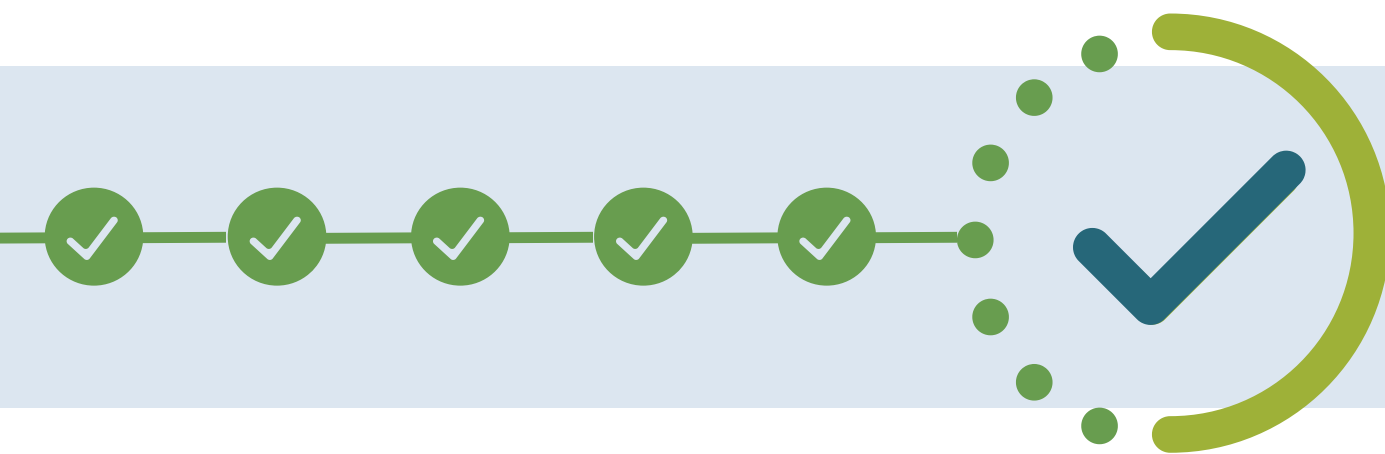
- 1 Measure and report on progress towards objectives and strategies/activities.
- 2 Continue data collection and reassess objectives and strategies/activities as needed.
- 3 Develop a public-facing dashboard for measuring and communicating progress.





## Tracking our progress

Progress on objectives and activities will be tracked in Clear Impact, a performance management and Results-Based Accountability software. CCCHD will be responsible for reviewing progress towards stated objectives and gathering information from lead agencies that have accepted responsibility for each objective. Progress toward objectives and activities will be shared quarterly with the Steering Committee.





**Public Health**  
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